

NCPDD Research Report and Formal Notice

To the seven Mississippi counties served by North Central Planning and Development District, Inc., and every city and town inside them

Attala, Carroll, Grenada, Holmes, Leflore, Montgomery and Yalobusha Counties. Prepared November 15, 2026 by Rebecca Bruckner, Roach Roundup.

This report online: https://roachroundup.com/2026/11/15/ncpdd-research-report-seven-counties/

$94,899,269

Contributions and grants NCPDD reported on IRS Form 990 Line 8, fiscal years ending 2011 through 2025

$6,836,288

U.S. Treasury CDFI Fund awards to Bank of Winona and its holding company, Bancorp of Winona, Inc.

1. Who is sending this report

1. **Name:** Rebecca Bruckner, investigative reporter, Roach Roundup (roachroundup.com). Publisher: BRIK Creative, LLC.
2. **Phone:** 404-580-4415.
3. **Email:** Rebecca@RoachRoundup.com.
4. **Website:** https://www.roachroundup.com
5. **This report online:** https://roachroundup.com/2026/11/15/ncpdd-research-report-seven-counties/

2. Who this report is about

1. **Organization:** North Central Planning and Development District, Inc. (NCPDD), a 501(c)(3) nonprofit.
2. **Address:** 28 Industrial Park Blvd, Winona, MS 38967. Phone 662-283-2675. Website ncpdd.org.

3. **EIN:** 64-0473694. **UEI (SAM.gov):** NH8PJNZMKPS8.
4. **Executive Director:** Christopher (Chris) Weathers, cweathers@ncpdd.org. He signed the FY2023 and FY2024 IRS Forms 990.
5. **Prior Executive Director:** Stephen Russell. He signed the FY2022 and earlier Forms 990.
6. **Also named:** John Wiggers, NCPDD.
7. **Single audit on file:** FY2025, Federal Audit Clearinghouse ID 0000403876.
8. **Bank of Winona:** NCPDD's FY2025 audit, Note 14, reports NCPDD deposits at Bank of Winona with pledged collateral of $1,686,469, and at Bank of Kilmichael with pledged collateral of $1,979,695. See Section 5.

3. Who this report is for

This report is for the elected officials, clerks and attorneys of the seven counties NCPDD serves and of every city and town inside them. County officials are named from the Mississippi Secretary of State County Offices and Directory 2026 and the counties' own websites.

ATTALA COUNTY

1. **County officials:** Supervisors: Jesse Crosby Jr. (District 1), Billy Coffee (District 2), Steven Goss (District 3), Willie Perteet (District 4), Brad Whittington (District 5). Chancery Clerk: Taylor Casey. Board Attorney: L. Scott Pickle.
2. **Cities and towns:** Kosciusko, Ethel, McCool, Sallis.
3. **Federal award records found:** No Delta Regional Authority grant record to an Attala County government was returned.

CARROLL COUNTY

1. **County officials:** Supervisors: Jim Neill (Beat 1), Joshua Hurst (Beat 2), Edward Dill Tucker (Beat 3), Claude Fluker (Beat 4), Randy Browning (Beat 5). Chancery Clerk: Casey Carpenter. Board Attorney: M. Kevin Horan.
2. **Cities and towns:** Carrollton, North Carrollton, Vaiden.
3. **Federal award records found:** From the Roach Roundup research report published November 13, 2026 (USAspending.gov pull of November 13, 2026, 1:40 PM ET): Delta Regional Authority award DRA26MS10773 to the Town of North Carrollton, $156,810.00, period open through March 6, 2028. Three HUD Community Development Block Grant pass through subawards to the Town of North Carrollton totaling $1,135,391.00. Carroll County award code SLFRP1890, $1,932,088. No USAspending subaward from NCPDD to the Town of North Carrollton or the Town of Carrollton was found.

GRENADA COUNTY

1. **County officials:** Supervisors: Michael Lott (District 1), Chad Bridges (District 2), Jeff Johnson (District 3), Darrell K. Robinson (District 4), Chad P. Gray (District 5). Chancery Clerk: Johnny L. Hayward. Board Attorney: Jay Gore.
2. **Cities and towns:** City of Grenada.
3. **Federal award records found:** Delta Regional Authority awards to the County of Grenada: MS54997, $359,400.00, and MS54997BIL, $140,600.00, September 18, 2023 to September 18, 2025, infrastructure improvements for access to Hankins Lumber Company.

HOLMES COUNTY

1. **County officials:** Supervisors: Steve McClellan (District 1), James H. Young (District 2), Debra Mabry (District 3), Leroy Johnson (District 4), Derrick Wilson (District 5). County Administrator: Tiffany Williams. Chancery Clerk: Charlie Luckett. Board Attorney: Katherine B. Riley.
2. **Cities and towns:** Lexington, Durant, Tchula, Goodman, Pickens, Cruger, West.

3. **Federal award records found:** No Delta Regional Authority grant record to a Holmes County government was returned.

LEFLORE COUNTY

1. **County officials:** Supervisors: District 1 seat vacant (Supervisor Sam Abraham died October 24, 2026; special election set for November 2, 2027), Reginald Moore (District 2), Anjuan Brown (District 3), Eric Mitchell (District 4), Robert L. Collins (District 5). Chancery Clerk: Debra Tate Hibbler. Board Attorney: Kelvin Pulley.
2. **Cities and towns:** Greenwood, Itta Bena, Sidon, Schlater, Morgan City.
3. **Federal award records found:** Delta Regional Authority awards to the Leflore County Board of Supervisors: MS-54922IF, $250,000.00, and MS-54922BILIF, $250,000.00, November 28, 2023 to November 28, 2025, rehabilitation of County Road 523. Delta Regional Authority awards to the Town of Sidon: MS7295IF, $380,750.00, and MS7295BILIF, $380,750.00, July 31, 2024 to July 31, 2026, water infrastructure. Delta Regional Authority awards to North Sunflower Medical Center for a medical complex in Greenwood: MS55030, $359,400.00, and MS55030BIL, $140,600.00, September 18, 2023 to September 18, 2025.

MONTGOMERY COUNTY

1. **County officials:** Supervisors: Keith McGee (District 1), Edwin Taylor (District 2), Willie Earl Townsend Jr. (District 3), James R. Wood Jr. (District 4), Ronald White (District 5). Chancery Clerk and County Administrator: Ryan Wood. Board Attorney: J. Ryan Taylor.
2. **Cities and towns:** Winona, Duck Hill, Kilmichael.
3. **Federal award records found:** No Delta Regional Authority grant record to a Montgomery County government was returned. NCPDD's office is in Winona. An Economic Development Administration award to the City of Winona, 047907667, $3,712,568.00, for water infrastructure, states in its description that the project was made possible by regional planning led by NCPDD.

YALOBUSHA COUNTY

1. **County officials:** Supervisors: Cayce Washington (District 1), Kenneth E. Rogers (District 2), Kenny Harmon (District 3), Eddie Harris (District 4), Gaylon Gray (District 5). Chancery Clerk: Donald Gray.
2. **Cities and towns:** Water Valley, Coffeeville, Oakland, Tillatoba.
3. **Federal award records found:** Delta Regional Authority awards to the City of Water Valley: MS54915, $238,821.00, and MS54915BIL, $93,428.00, September 18, 2023 to September 18, 2025, industrial park entrance and connecting road.

Two NCPDD awards name all seven counties in their descriptions: U.S. Environmental Protection Agency award 02D31122 ($500,000.00, Brownfields assessment) and Economic Development Administration award ED24ATL0G0140 ($210,000.00, Comprehensive Economic Development Strategy). Both are in Section 7.

Delta Regional Authority records in this section come from a USAspending.gov search on November 15, 2026 of Delta Regional Authority grants with place of performance in Mississippi and activity since October 1, 2022. 41 records were returned. Where an award appears as two records with the same amount, both records are listed as USAspending shows them. Award by award detail for every town exists so far only for Carroll County. The other six counties will follow.

4. The money: what the records show

1. **$94,899,269.** IRS Form 990 Line 8 (contributions and grants) for NCPDD, fiscal years ending 2011 through 2025: $88,376,391 (2011 to 2024) plus $6,522,878 (2025).
2. **$176,066,994.** The same Form 990 line for the longer period, fiscal years ending 2002 through 2025.
3. Fiscal years ending 2020 to 2024: $35,121,131 received. $1,288,099 (3.7%) reported as grants paid to others. No public ledger was found showing where the other $33,833,032 reached local governments or beneficiaries.

4. Fiscal year 2022: $295,006 of $310,728 in grants paid (95%) has no named recipient on Schedule I.
5. Fiscal years 2023 and 2024: $287,518 reported as grants to First Choice Home Care LLC, a for profit company ($200,857 and $86,661).
6. The FY2025 audit, Note 12, restates FY2024 total assets by $161,069 for a duplicate loan write off. No amended Form 990 was located.
7. Restricted revolving loan funds of $10,534,946. No public borrower or write off ledger was found.
8. Total assets of $16,581,899 (FY2025 audit).
9. Current federal prime awards to NCPDD total $3,675,287.64 (USAspending.gov, November 13, 2026).
10. USAspending.gov shows 0 outgoing subawards from NCPDD prime awards.

5. Bank of Winona: the federal millions

1. **The bank:** Bank of Winona, Winona, Mississippi. FDIC Certificate 12207. UEI CMBTY4NJGAF5. Holding company: Bancorp of Winona, Inc., UEI C5KHDCJADYR4.
2. **NCPDD money at the bank:** NCPDD's FY2025 audit, Note 14, reports NCPDD deposits at Bank of Winona with pledged collateral of $1,686,469.
3. **Federal awards to the bank:** USAspending.gov, checked November 15, 2026, shows 11 awards from the U.S. Department of the Treasury, Community Development Financial Institutions (CDFI) Fund, to Bank of Winona totaling $6,434,758, and 1 award to Bancorp of Winona, Inc. of $401,530. Combined: $6,836,288.

Recipient	Award ID	Amount	Program
Bank of Winona	22ERP060878-G	$2,478,839	CDFI Equitable Recovery Program. Start April 10, 2023. Outlays $2,478,839.
Bank of Winona	21RRP056744-G	$1,826,265	CDFI Rapid Response Program. Start June 15, 2021. Outlays $1,826,265.
Bank of Winona	231BE063507-G	$437,350	Bank Enterprise Award. Outlays $437,350.
Bank of Winona	261BE071000-G	$280,728	Bank Enterprise Award. Start September 23, 2026.
Bank of Winona	241BE066264-G	$280,369	Bank Enterprise Award. Outlays $280,369.
Bank of Winona	191BE023524-G	$245,547	Bank Enterprise Award. Outlays $245,547.
Bank of Winona	181BE023356-G	$233,244	Bank Enterprise Award.
Bank of Winona	161BE021058-G	$227,282	Bank Enterprise Award.
Bank of Winona	201BE023634-G	$202,898	Bank Enterprise Award. Outlays $202,898.
Bank of Winona	211BE023816-G	$170,699	Bank Enterprise Award. Outlays $170,699.
Bank of Winona	171BE022448-G	$51,537	Bank Enterprise Award.
Bank of Winona subtotal	11 awards	$6,434,758	
Bancorp of Winona, Inc.	211FA057317-G	$401,530	CDFI Program Financial Assistance. Start December 8, 2021. Outlays $401,530.
TOTAL	12 awards	$6,836,288	U.S. Treasury CDFI Fund

This section lists federal award records and audit figures. It does not state that any award was misused.

6. What is new: the October 19, 2026 mayors meeting

Source: newspaper article headlined "NCMA discusses municipal training plan," by Justice Blankenship, Staff Reporter. Photo credit reads 2026 Emmerich Newspapers, Inc. Grenada Mayor Charles Latham shared the clippings publicly on Facebook. Copies are in Section 11.

1. The North Central Mayors Association met on October 19, 2026 at the NCPDD building in Winona. The meeting began at 5:30 p.m. and lasted about 29 minutes and 30 seconds.

2. Chris Weathers, executive director of NCPDD, presented a proposal to use a portion of funds allocated for economic development and public infrastructure to provide training for cities and towns.
3. Mr. Weathers noted that the district has received funds from the Delta Regional Authority to purchase technical assistance for counties and cities. He said the district is considering using some of that funding to provide training.
4. Mr. Weathers said the strongest need for training is municipal clerks, citing turnover. He hopes to begin offering some training at the start of 2027.
5. Mr. Weathers is quoted: "We host it, we assist in getting the expertise that you guys need."
6. Carrollton Mayor Pam Lee reminded the association of comments by Mississippi State Sen. Lydia Chassaniol about funding requests for local projects, and that towns should not wait until January. Mr. Weathers offered to assist Mayor Lee with her efforts.
7. Officials named: association President Al White (Mayor of Duck Hill), Grenada Mayor Charles Latham, Itta Bena Mayor Mary Tyes-Williams, Lexington Mayor Percy L. Washington, Carrollton Mayor Pam Lee.
8. The association is set to meet again during the Mississippi Municipal League Mid-Winter Legislative Conference in Jackson in January 2027.
9. USAspending.gov, checked November 15, 2026, returned no grant record with the Delta Regional Authority as awarding agency under NCPDD's name or UEI.

7. Every federal grant record to NCPDD on USAspending.gov

Checked November 15, 2026. Recipient: NORTH CENTRAL PLANNING & DEVELOPMENT DISTRICT, INC., UEI NH8PJNZMKPS8. All 29 records returned are listed. Records go back to October 1, 2007, the earliest date the search covers.

Awarding agency	Award ID	Amount	Period	Description
Environmental Protection Agency	02D31122	$500,000.00	2022-07-01 to 2026-09-30	Brownfields assessment, seven counties. Outlays $452,574.17.
Economic Development Administration	ED20ATL3070101	$400,000.00	2020-07-01 to 2022-06-30	CARES Act planning grant. Outlays $0.00.
USDA Rural Business Cooperative Service	CLSS00000058786	$400,000.00	2018-07-25 to 2020-07-25	Rural Business Development Grant. Outlays $62,000.00.
USDA Rural Business Cooperative Service	RO87224 53191	$332,616.00	2016-07-27 to 2018-07-27	Rural Business Development Grant.
Economic Development Administration	ED24ATL0G0140	$210,000.00	2024-01-01 to 2026-12-31	Comprehensive Economic Development Strategy, seven counties. Outlays $69,648.03.
Economic Development Administration	ED21ATL3020024	$210,000.00	2021-01-01 to 2023-12-31	Partnership planning. Outlays $99,393.26.
Economic Development Administration	ED18ATL3020025	$210,000.00	2018-01-01 to 2020-12-31	Continuation of planning grant. Outlays $0.00.
USDA Rural Housing Service	221689	$200,000.00	2010-09-30	Community Facilities, Recovery Act.
Economic Development Administration	048306111	$189,189.00	2008-11-20 to 2012-02-23	Economic development district planning.
Economic Development Administration	048307034	$189,000.00	2015-04-17 to 2016-10-17	Partnership planning.
Economic Development Administration	048306653	$189,000.00	2012-02-17 to 2013-08-17	Partnership planning.

Awarding agency	Award ID	Amount	Period	Description
USDA Rural Business Cooperative Service	CLSS00000055839	$110,651.00	2017-07-24 to 2019-07-24	Rural Business Development Grant.
Economic Development Administration	048305992	$53,000.00	2007-11-19 to 2009-05-19	Economic development district planning.
Economic Development Administration	047907862	$50,000.00	2023-06-06 to 2025-06-06	Disaster recovery coordinator, Winona. Outlays $50,000.00.
Appalachian Regional Commission	ARC23C704E	$41,501.00	2023	LDD administrative grant. Outlays $41,501.00.
Appalachian Regional Commission	ARC22C704E	$41,265.00	2022	LDD administrative grant. Outlays $10,316.25.
Appalachian Regional Commission	ARC25C704E	$41,143.00	2025	LDD administrative grant. Outlays $0.00.
Appalachian Regional Commission	ARC24C704E	$40,202.00	2024	LDD administrative grant. Outlays $30,151.00.
Appalachian Regional Commission	MS-704-E-C13	$34,564.00	2012	LDD administrative grant.
Appalachian Regional Commission	MS-704-E-C9	$33,545.00	2008	LDD planning and administration.
Appalachian Regional Commission	MS-704-E-C10	$33,009.00	2009	LDD planning and administration.
Appalachian Regional Commission	MS-704-E-C15	$31,545.00	2014	Described as Family Services.
Appalachian Regional Commission	MS-704-E-C12-R1	$17,044.00	2011-07-01 to 2011-12-31	LDD planning and administration.
Appalachian Regional Commission	MS-704-E-C14	$16,722.00	2013-01-01 to 2013-06-30	LDD administrative grant.
Appalachian Regional Commission	MS-704-E-C12	$14,044.00	2011-01-01 to 2011-06-30	LDD planning and administration.
Economic Development Administration	04830703401	$7,000.00	No dates shown	Partnership planning.
Appalachian Regional Commission	MS-704-E-C11	$3,455.00	2010	LDD planning and administration.
Appalachian Regional Commission	MS-704-E-C16	$3,172.00	2015	LDD administrative grant.
USDA Rural Business Cooperative Service	CLSS00000061984	$0.00	2019-07-29 to 2021-07-29	Rural Business Development Grant. Outlays $0.00.

8. What each county, city and town is asked to do

1. Preserve all records that relate to NCPDD. This includes contracts, invoices, administration fees, grant applications, grant files, loan files, board minutes, emails and text messages. Do not destroy, alter or remove any of them.
2. Identify every contract, payment, fee and grant your county, city or town has had with or through NCPDD, and every account your office holds at Bank of Winona that relates to NCPDD administered funds.
3. Place this report on the agenda of your next public meeting and enter it in your minutes.
4. Review this report with your own board attorney or city attorney.
5. If you hold information about misuse of public funds, report it to the Mississippi Office of the State Auditor at Complaints@osa.ms.gov.

6. Reply to Rebecca@RoachRoundup.com to confirm that your office received this report.

9. Laws that govern these funds and records

Each law was confirmed on a government website on November 15, 2026. They are listed for reference. This report does not state that any person or office has violated any of them.

Federal

1. 2 CFR 200.303, Internal controls. Source: ecfr.gov, Title 2, Part 200, Subpart D.
2. 2 CFR 200.113, Mandatory disclosures. Recipients and subrecipients must promptly disclose in writing credible evidence of fraud, bribery or conflict of interest affecting a federal award. Source: ecfr.gov, Title 2, Part 200, Subpart B.
3. 2 CFR 200.332, Requirements for pass through entities. Source: ecfr.gov, Title 2, Part 200, Subpart D.
4. 2 CFR 200.334, Record retention requirements. Source: ecfr.gov, Title 2, Part 200, Subpart D.
5. 2 CFR 200.339, Remedies for noncompliance. Source: ecfr.gov, Title 2, Part 200, Subpart D.
6. 2 CFR 200.501, Audit requirements. Source: ecfr.gov, Title 2, Part 200, Subpart F.
7. 31 U.S.C. 7502, Single Audit Act, audit requirements. Source: govinfo.gov.
8. 18 U.S.C. 666, Theft or bribery concerning programs receiving Federal funds. Source: govinfo.gov.
9. 18 U.S.C. 641, Public money, property or records. Source: govinfo.gov.
10. 18 U.S.C. 1001, Statements or entries generally. Source: govinfo.gov.
11. 18 U.S.C. 1519, Destruction, alteration, or falsification of records in Federal investigations and bankruptcy. Source: govinfo.gov.
12. 31 U.S.C. 3729, False claims. Source: govinfo.gov.

Mississippi

1. Miss. Code Ann. 25-61-1 et seq., Mississippi Public Records Act of 1983. Source: ethics.ms.gov/thepublicrecordact
2. Miss. Code Ann. 25-41-1 et seq., Open Meetings. Source: ethics.ms.gov/title-25-chapter-41-open-meetings
3. Miss. Code Ann. 25-4-101, 25-4-103 and 25-4-105, Ethics in Government. Source: ethics.ms.gov/ethicsingovernmentlaws
4. Miss. Code Ann. 7-7-211, powers and duties of the State Auditor, as described in the State Auditor's County Government Legal Digest. Source: osa.ms.gov
5. Miss. Code Ann. 21-35-31, annual audit of municipalities, as described in the State Auditor's Municipal Audit and Accounting Guide. Source: osa.ms.gov
6. Mississippi Constitution, Section 268, oath of office. Source: sos.ms.gov
7. Miss. Code Ann. 97-11-25, 97-11-29 and 97-11-31 (embezzlement and fraud by public officers) and 97-9-125 (tampering with physical evidence), as listed in the Mississippi Judiciary crime code list. Source: courts.ms.gov
8. Public records retention: the Mississippi Department of Archives and History states that local government records may be disposed of only under an approved retention schedule. Source: mdah.ms.gov/local-government

10. Limits of this report

1. These are research notes and a request for review. They are not accusations. Every figure should be verified against the source records.
2. Rebecca Bruckner is a reporter, not an attorney. This is not legal advice. BRIK Creative, LLC is not a law firm and not a government agency.

3. The newspaper's name and print date are not visible in the clippings. The article does not state the dollar amount of the Delta Regional Authority funds.
4. This seven county report is published at https://roachroundup.com/2026/11/15/ncpdd-research-report-seven-counties/
5. The 108 page Carroll County research report, in six PDF files, is published at https://roachroundup.com/2026/11/13/ncpdd-research-report-notice-carroll-county/

11. Newspaper clippings

Front page portion:

NCMA discusses municipal training plan

By JUSTICE BLANKENSHIP
Staff Reporter

The North Central Mayors Association (NCMA) discussed a proposal to provide training opportunities for municipalities during its Oct. 19 meeting at the North Central Planning and Development District building in Winona. The meeting lasted approximately 29 minutes and 30 seconds in duration.

The meeting also included updates from mayors on ongoing municipal projects and upcoming community events.

The meeting began at 5:30 p.m. with a call to order by association President Al White, mayor of Duck Hill. Grenada Mayor Charles Latham gave the invocation, and Itta Bena Mayor Mary Tyes-Williams welcomed attendees.

The first order of business was approval of the minutes from the association's previous meeting, held June 30 at 10:45 a.m. at the Mississippi Coast Coliseum and Convention Center. The minutes were approved following a motion by Latham and a second by Lexington Mayor Percy L. Washington.

See MUNICIPAL, Page 2A



Photo by Justice Blankenship © 2026 Emmerich Newspapers, Inc.

North Central Mayors Association members, including Grenada Mayor Charles H. Latham, third from left, met on Oct. 19, in Winona to discuss a proposal for municipal training.

Continued page:

MUNICIPAL

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Chris Weathers, executive director of the North Central Planning and Development District, presented a proposal to use a portion of funds allocated for economic development and public infrastructure to provide training for cities and towns.

Weathers said municipalities have increasingly reached out to the district for assistance, creating a need for additional support tailored to the challenges that cities are facing collectively.

"What has transpired over the last couple years is that now municipalities are reaching out asking for support," Weathers said. "It's a little bit of a different dynamic as far as working with counties versus cities. There are some differences as far as preparing those budgets."

Weathers said the district wants to identify the specific needs of municipalities before deciding what services to offer or whether additional personnel would be necessary.

He noted that the district has received funds from the Delta Regional Authority to purchase technical assistance for counties and cities. In addition to that assistance, Weathers said the district is considering using some of the funding to provide training.

After speaking with representatives from several small towns and cities, Weathers said he believes the area with the strongest need for access to training are municipal clerks.

"After talking to several small towns and cities, I've heard from different individuals that there is a need. Please tell me if I am wrong, but I believe one of the biggest jobs – you're having a big turnover with your clerks," Weathers noted.

Weathers asked the mayors to review the proposal and provide feedback on whether the training would be beneficial to their municipalities. He said he hopes to begin offering some training opportunities at the start of the year.

"We would love to be a hub where all that training could be provided. We host it, we assist in getting the expertise that you guys need," Weathers said.

During a separate discussion, Carrollton Mayor Pam Lee reminded the association of comments made by Sen. Lydia Chassaniol regarding funding requests for local projects.

"Sen. Chassaniol encouraged us to go ahead and let our legislators know if we wanted or needed funds for special projects — not to wait until January," Lee said.

Weathers offered to assist Lee with her efforts.

The meeting was adjourned and the North Central Mayor's Association is set to meet again during the Mississippi Municipal League's Mid-Winter Legislative Conference in Jackson in January of 2027.