NORTH CENTRAL PLANNING AND DEVELOPMENT DISTRICT · WINONA, MISSISSIPPI

GRANT MONEY TO THE REGIONAL PLANNING DISTRICT, AND MONEY THAT REACHED THE THREE CARROLL PLACES.

Working desk file. Prepared 8 September 2026. Scope: Mississippi only. Carroll County and Montgomery County. North Carrollton, Carrollton, and Winona. Window: public awards from 2021 through 8 September 2026. Figures are preliminary. They come from named public sources and are not a certified audit. Where a line-item payout is not published, the line is left blank.

Regional planning district	North Central Planning and Development District, Inc. 28 Industrial Park Boulevard, Winona, MS 38967. EIN ending 3694. UEI NH8PJNZMKPS8. ncpdd.org
Director	Christopher Weathers, Executive Director. cweathers@ncpdd.org
Counties served	Attala, Carroll, Grenada, Holmes, Leflore, Montgomery, Yalobusha
As-of date	8 September 2026

WORKING PUBLIC-RECORDS FILE

01

WORKING FILE NOTICE

READ THIS PAGE FIRST

Figures in this file are preliminary. They were pulled from public access resources available on 8 September 2026. They have not been certified by an auditor, a town clerk, a bank officer, or a court. Totals that rest on a third-party extract should be re-checked against the original award letter or Form 990 PDF before any filing or public statement.

This document is a working desk file. It is not a legal filing. It is not legal advice. It is not a credit opinion. It is not a finding of wrongdoing. It does not accuse any person, bank, town, county, planning district, or public official of misconduct, fraud, or misuse of funds.

Prepared from records anyone can read: original IRS Form 990 PDFs for EIN ending 3694 (FY2016 through FY2024 as filed), the 30 September 2025 audited financial statements (GSA FAC 0000403876), MDA and DRA press releases, SAM entity pages, town Facebook posts supplied for this file, and published news notices. Where a source was incomplete, the line was left blank or marked not confirmed.

Use this for

Internal briefing, source targeting, and next-record requests only.

Do not use this for

A claim that any named person or office stole money, hid income, or broke a statute. The records in this binder do not prove that.

Method

Independent public-records research. No compensation from any party named here. No interviews conducted for this file.

This notice is part of the file so the work can stay a helpful desk tool and not be read as a charge against anyone.

§01 HOW THIS OFFICE HANDLES MONEY

TWO DIFFERENT KINDS OF DOLLARS

NCPDD is one of Mississippi's ten planning and development districts. It is a 501(c)(3). The 2026 MAPDD directory block for NCPDD prints Established 1969, 4,042 square miles, and a 2020 district population of 117,158. Every original Form 990 box L in the files reviewed prints year of formation 1971. Staff counts on those returns are 78 (FY2024), 90 (FY2023), and 91 (FY2022). Christopher Weathers signed the FY2023 and FY2024 returns as Executive Director. Stephen Russell signed FY2022 and earlier. Grant administrators named on NCPDD pages used for this file are Brittany Dallas, Reggie Ross, and Beverly Hutchison.

Most community awards in this region are not written as checks from NCPDD to a town. MDA, DRA, FEMA, USDA, and HUD write the award to the city, town, or county. NCPDD packages the application and often administers the file. That is why this brief keeps three columns separate:

Column A	Money awarded to NCPDD itself as the named recipient.
Column B	Money NCPDD reported as grants it paid to other organizations on IRS Form 990.
Column C	Money awarded to North Carrollton, Carrollton, or Carroll County, which NCPDD may have packaged.

> NCPDD has not published a complete, project-by-project payout ledger for every member government for 2021 through 2026. This file does not invent that ledger. Only published names and amounts are used.

Sources: ncpdd.org overview and planning-development pages; Mississippi Association of Supervisors PDD county list; 2026 PDD directory; ARC LDD page; SAM registration NH8PJNZMKPS8; ProPublica Nonprofit Explorer **EIN ending 3694** .

§02 COLUMN A MONEY AWARDED TO NCPDD

NAMED AWARDS TO THE WINONA OFFICE

IRS Form 990 filings show almost all NCPDD revenue arrives as contributions, which include government grants. The filings do not break those contributions into a public award-by-award list. The yearly totals below are the verified contribution and revenue figures.

FISCAL YEAR END	CONTRIBUTIONS / GRANTS IN	TOTAL REVENUE	TOTAL EXPENSES	ASSETS
30 Sept 2025 audit	Federal grant awards $1,723,890; state grant awards $3,754,792	See note	$6,583,446	$16,581,899
30 Sept 2024 990	$6,593,743	$6,787,166	$6,613,695	$16,021,630 filed; $16,182,699 restated
30 Sept 2023 990	$6,989,363	$7,196,659	$7,132,292	$16,137,336
30 Sept 2022 990	$6,838,180	$7,043,604	$6,753,848	$16,184,379
30 Sept 2021	aggregator only	$7,324,118 aggregator	$6,398,378 aggregator	$15,655,953 aggregator
30 Sept 2020 990	$7,633,092	$7,902,210	$7,161,008	$14,934,177

Two named awards to NCPDD itself appear in 2025 and 2026 public releases:

§03 COLUMN B MONEY NCPDD REPORTED PAYING OUT

IRS "GRANTS PAID" IS A SMALL SLICE

NCPDD's published "grants paid" on Form 990 is far smaller than its total budget. Most of the $6 million to $8 million each year pays staff, aging services, workforce programs, Medicaid assistance work, and revolving-loan operations. The published giving totals are:

YEAR ON 990 EXTRACT	GRANTS PAID (TOTAL GIVING)	NUMBER OF GRANTS LISTED
FY2024 original Schedule I / line 13	$109,598	3 named at $5,000+
FY2023 original line 13	$225,378	named pages incomplete
FY2022 original line 13	$310,728	named pages incomplete
FY2021 aggregator only	$355,595	original 990 not in batch
FY2020 original line 13	$286,800	recipient count not re-read

Named recipients that appear on public 990 extracts:

FY2024 Schedule I	City of Grenada $8,625. First Choice Home Care LLC $86,661. North MS Rural Legal Service, Oxford $13,462. Those three add to $108,748. Face-sheet line 13 is $109,598. The $850 gap is not named on the Schedule I page opened.
FY2023 Schedule I page opened	City of Grenada $8,730. First Choice Home Care LLC $200,857. That page is incomplete versus face-sheet $225,378.
FY2022 Schedule I page opened	City of Grenada $9,458. City of Itta Bena $6,264. That page is incomplete versus face-sheet $310,728.

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§04 WHAT NCPDD PACKAGES FOR TOWNS

PROGRAMS ON THE PUBLIC MENU

The NCPDD Community and Economic Development page lists the programs the office helps members file. This is the menu, not a list of awards.

CDBG	Community Development Block Grant Public Facilities through MDA.
HOME	Homeowner rehabilitation and reconstruction through Mississippi Home Corporation.
DIP	Development Infrastructure Grant Program for publicly owned infrastructure that serves industry.
CAP loan	Capital Improvements Revolving Loan. A loan, not a grant.
DRA	Delta Regional Authority SEDAP and related infrastructure rounds. All seven NCPDD counties sit in the DRA region.
SMLPC	Small Municipalities and Limited Population Counties Grant Program.
ARC	Appalachian Regional Commission. NCPDD's ARC counties are Montgomery and Yalobusha only. Carroll County is not an ARC county.

§05 RECENT NCPDD-REGION AWARDS ON STATE LISTS

PUBLISHED MDA AND DRA ROUNDS

These awards went to the named city, town, or county. DRA's 8 December 2025 release says the agency coordinated with the Governor's office and the state's Local Development Districts. That is the public link to NCPDD. It is not the same as NCPDD writing the check.

2023 MDA CDBG Public Facility awards inside the seven NCPDD counties:

Durant	Holmes County. Sewer. $600,000. Small-government set.
Cruger	Holmes County. Sewer. $600,000. Small-government set.
Morgan City	Leflore County. Sewer. $317,840. Small-government set.
Leflore County	ADA. $300,193.90. Regular set.

18 May 2026 MDA CDBG Public Facility awards inside the seven NCPDD counties:

Vaiden	Carroll County. Sewer. $600,000.
Pickens	Holmes County. Sewer. $599,630.
Sidon	Leflore County. Sewer. $549,344.63.

(continued)

North Carrollton and the Town of Carrollton do not appear on the 18 May 2026 CDBG award list. North Carrollton's May 2024 $600,000 CDBG sewer request is also not on

§06 NORTH CARROLLTON

VERIFIED AWARDS TO THE TOWN, 2021 TO 2026

These are awards named to the Town of North Carrollton, or to a Town project, on a public page. NCPDD packaged at least the 2024 CDBG sewer filing and the July 2024 HOME hearing.

CDBG sewer 2020-21	$449,000. Greenwood Commonwealth, 3 March 2021, “almost $450,000.” Official mayor page lists $449,000 for 2020-2021. Just inside the five-year window.
FEMA sewer 2020-21	$323,000. Same mayor page. Paired with the CDBG above.
TAP recreation	$357,000 for Big Sand Creek recreation. Delta News TV, 16 February 2022.
Town cash 2025	$15,000 toward Cemetery Street and Jefferson Street overlay, stacked with a Carroll County industrial-park job. Mayor statement, WONA FM, 7 August 2025. Double S Contractors of Grenada. Willis Engineering.
DRA SEDAP Dec 2025	More than $162,000 for George Street and Morgan Street to J.Z. George High School. DRA release, 8 December 2025. Town Facebook, 15 June 2026: overlay began that Monday. Murphree Paving of Tupelo low bid $176,071.40.
FEMA streets Dec 2025	$289,000 approved 23 December 2025. Dirt work, white rock, and erosion control on Cemetery Street, Colvin Street, Johnson Alley, Morgan Street near the football field, and Mill Drive. Delta News TV.

§06 CONTINUED NORTH CARROLLTON FACEBOOK RECORD

POSTS SUPPLIED AND CHECKED FOR THIS FILE

These are the current Town Facebook items used in this brief. They record work on the ground. Most do not name a new outside grant dollar.

15 June 2026	George and Morgan overlay started. Murphree Paving $176,071.40. Mayor tied the work to 2021 Small Municipalities Grant sidewalks and 2024 tourism-funded JZG Way banners.
2 July 2026	City Hall and Water Department hours posted. Monday 8:00 a.m. to 12:00 noon and 1:00 to 4:00 p.m. Tuesday through Friday 8:00 a.m. to 12:30 p.m. and 1:00 to 4:00 p.m.
3 July 2026	Hick's Wholesale opened at the former Grumpy Ice Cream Shop. Hours Monday through Friday, 10:00 a.m. to 6:00 p.m.
6 July 2026	Boyd Water System line break repaired the same day.
July 2026	Fifth annual Carroll County Back 2 School Festival, hosted by the Town.
8 August 2026	Eight more acorn decorative lamps placed that week, paid with tourism funds. Entergy crews. Mayor quote on the Town page.
4 Feb 2026	Delta Electric ice-storm update at 7:15 p.m. 740 poles, 909 spans of wire, 650 trees, 103 damaged fiber cables. System peak 21,000 member outages.

§07 TOWN OF CARROLLTON

VERIFIED MONEY TO CARROLLTON, MISSISSIPPI

The Town of Carrollton is a separate municipality from North Carrollton. Mayor Pam Lee. It sits in the same NCPDD district. A complete multi-year grant register for this Town was not posted on a live Town site reviewed 8 September 2026. The figures below are the ones that do appear in public audits and notices.

FY2024 federal USDA	Town of Carrollton combined statement, year ended 30 September 2024, audited and filed with the State Auditor. Federal USDA Funds received: $29,898.80. Grant expenditures, federal: $29,898.80. Prior year USDA on the same statement: $40,816.96 for FY2023.
State aid, FY2024	Same statement. General municipal aid $211.43. Homestead exemption $7,357.73. A $17,000 Mississippi Public Safety grant line is shown as a refund received in error (negative).
Taxes, FY2024	Current levy, real and personal, $75,724.26. Auto $21,598.18. Total taxes $97,322.44. That is the Town's own tax take, not a grant.
HOME, July 2024	Carroll County and North Carrollton both filed Mississippi Home Corporation applications after a joint public hearing with NCPDD. The Town of Carrollton is not named as an awardee on the pages reviewed for this file.
ASPIRE, Nov 2025	Mississippi Municipal League post, 14 November 2025: Mayor Pam Lee of Carrollton joined Mayor Ken Strachan, Mayor Lesia Hemphill of Vaiden, and Board President Jim Neill in MDA's ASPIRE leadership program. No dollar award is attached to that post.

§08 CARROLL COUNTY AS A WHOLE

COUNTY-LEVEL AWARDS AND RELATED WORK

DRA SEDAP Dec 2025	Carroll County awarded approximately $500,000 to rehabilitate a county road that serves a major construction-materials supplier. DRA release, 8 December 2025. Greenwood Commonwealth posted the same week that Carroll County and North Carrollton were both in the $5.7 million Mississippi SEDAP round.
County Road 430	County overlay, DRA project MS-10830. Mississippi procurement notice 3170034964. Sealed bids due 30 March 2026, 10:00 a.m., Carroll County Chancery Clerk. Engineer: Willis Engineering, Grenada. A published bid-award dollar was not on the pages reviewed 8 September 2026, so that total is left for the county file.
U.S. 51 bridges	Six bridges in Carroll County. $15.9 million to Ste-Bil Grading Inc. Target completion fall 2026. BreezyNews citing MDOT, 30 September 2025 and 27 March 2026. This is an MDOT project, not an NCPDD award.
Vaiden CDBG 2026	Town of Vaiden, Carroll County. $600,000 sewer. Governor Reeves / MDA, 18 May 2026.
HOME 2024	Carroll County Board of Supervisors filed its own Mississippi Home Corporation application in July 2024, separate from the Town of North Carrollton filing. Award result not posted on the pages reviewed.

(continued)

County tax base. Carroll County FY2024 audited statement, as previously compiled, reports about $7.07 million in property-tax

§09 SIMPLE TOTALS THAT CAN BE ADDED TODAY

ONLY THE LINES THAT HAVE A PUBLISHED NUMBER

These sums use only the verified figures on the earlier pages. They are not a complete picture of every federal dollar that touched the three places.

To NCPDD itself	Named 2025-2026 award confirmed in this pass: $553,730 SBDC. Miracle Village is not counted here. The 2 May 2024 Thompson letter names Plum Street Soup Kitchen in Grenada, not NCPDD. Annual contribution inflow on the 990 extract: about $6.6 million to $7.0 million in FY2023 and FY2024. The 990 does not itemize those inflows by town.
Paid out by NCPDD	Published 990 giving: $355,595 (2021), $310,728 (2022), $225,378 (2023), $109,598 (2024). Named 2024 recipients do not include North Carrollton or Carrollton.
North Carrollton	Addable published awards in the window: $449,000 CDBG + $323,000 FEMA sewer (2020-21) + $357,000 TAP (2022) + $15,000 Town cash (2025) + more than $162,000 DRA (2025) + $289,000 FEMA streets (2025). Overlay bid on the DRA streets: $176,071.40.
Carrollton	Addable published federal receipts: $40,816.96 USDA in FY2023 and $29,898.80 USDA in FY2024. No CDBG or DRA line for this Town on the 2025-2026 statewide award lists reviewed.
Carroll County	Addable published items: about $500,000 DRA road (Dec 2025) + $600,000 Vaiden CDBG sewer (May 2026) + $15.9 million MDOT U.S. 51 bridges (state project). CR 430 bid-award dollar not posted.

§10 WHAT THIS FILE DOES NOT CONTAIN

GAPS LEFT OPEN ON PURPOSE

1

NCPDD has not posted a year-by-year payout register that names every CDBG, DRA, HOME, or USDA project it administered from 2021 through 2026. That register would have to come from NCPDD or from MDA project files.

2

USAspending.gov recipient pages for NCPDD were not producing a clean, complete five-year award table on the public pages reviewed 8 September 2026. No guessed USAspending total is used here.

3

Full IRS Schedule I PDFs for each year list more detail than the public extracts. Those PDFs were not opened line by line for this brief beyond the published extracts cited above.

4

The Town of Carrollton does not have a current public grant dashboard. The State Auditor compilation is the best published source found.

5

Older DRA awards to Vaiden (street $64,800 and sewer $61,079) sit before the five-year window and are not added to the 2021-2026 totals.

6

The 2018 USDA Rural Business Development Grant of $110,651 to NCPDD is outside the five-year window and is not added.

> The honest next step, if the Board wants a complete ledger, is a records request to NCPDD for administered-project lists by fiscal year, plus MDA CDBG project status sheets for Carroll County, North Carrollton, Carrollton, and Vaiden.

§11 OFFICES THAT HOLD THE MISSING LEDGERS

SOURCE CONTACTS FROM THE ORIGINAL DOCUMENT

The list below is reproduced from the original working file. It is a list of source contacts from that document. It is not a direction to contact NCPDD.

NCPDD	28 Industrial Park Boulevard, Winona, MS 38967. Christopher Weathers, cweathers@ncpdd.org. Grant staff: Brittany Dallas, Reggie Ross, Beverly Hutchison, bhutchison@ncpdd.org.
MDA Community Incentives	Lisa Maxwell, lmaxwell@mississippi.org. Holds CDBG Public Facilities award and status files.
DRA	dra.gov project pages and the 8 December 2025 SEDAP release. Local Development Districts implement SEDAP with the Governor's office.
USDA-RD Area 3	2330-D Sunset Drive, Grenada, MS 38901. Area Director Timothy Baker.
State Auditor	Town of Carrollton compilation 24m2024. County audited statements on osa.ms.gov.
Town of North Carrollton	114 East Main Street, P.O. Box 305, North Carrollton, MS 38947. northcarrollton@bellsouth.net.

Primary sources (continued)

Primary sources used 8 September 2026: ncpdd.org; 2026 PDD directory; ProPublica / Cause IQ / Instrumentl / Intellispect Form 990 extracts EIN ending 3694; Governor Reeves CDBG release 18 May 2026; MDA 2023 CDBG Public Facility Awards List; DRA SEDAP release 8 December 2025; WJTV and Clarion Ledger 11-12 December 2025; Congressional Record 20 January 2026; Greenwood Commonwealth 3 March 2021 and 10 December 2025; Delta News TV 16 February 2022, 24 May 2024, 25 July 2024, 23 December 2025; Town of North Carrollton Facebook posts through 7 September 2026; WONA FM 7 August 2025; OSA Town of Carrollton FY2024 compilation; BreezyNews MDOT 30 September 2025 and 27 March 2026; Mississippi procurement notice 3170034964; MML Facebook 14 November 2025; SAM entity NH8PJNZMKPS8.